

Alnylam's Use of Citeline Data

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April 17th, 2024

| | About Me - Harrison Miller

- Machine learning scientist in research at Alnylam
 - Build predictive models for early-stage drug development
- M.S. in Applied Mathematics (2021) and B.S. in Chemical Engineering (2020)
- Starting at Harvard Business School in August (Class of 2026)





Background on Probability of Success Methodologies

Based on methodologies from *Estimation of clinical trial success rates and related parameters* by Wong et. Al.

In the *Wong* paper, path-by-path and phase-byphase methodologies are introduced and compared

- Previous literature utilized phase-by-phase due to limitations in other data sets but due to the size of the Citeline data set, *Wong* was able to employ a path-by-path approach that we believe is a better way of viewing success rates of drug programs
- Path-by-path is more robust to missing data/incomplete data sets than phase-by-phase



|| The Wong Methodology: Comparing Path-By-Path and Phase-By-Phase



Method	POS _{1,2}	POS _{2,3}	POS _{3,APP}	POS _{1,APP}
Path-By-Path	1	2/3	1/2	1/3
Phase-By-Phase	1	1/2	1/2	1/4

||Alnylam's Thoughts and Experiences with Citeline Data

- While processing Citeline data, the amount of missing clinical trial data for a given drug/indication was noticeable
 - This was something *Wong* developed an algorithm for to fill out as much of the data set as possible
- We found the most robust information of the dataset was found in the Pharma Projects part of Citeline
- Citeline data does not differentiate well between certain indications



| | How To Best Analyze and Process this Data (Big Data)

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Historically, Excel has been an excellent tool to deal with data but there are more efficient tools

Citalina Dava ID	Conorio Drug Nomo	Drug Namao	Cumman	Clobal Status	Development Status	Drug Disease	Drug Disease Crown	Dava Diagona Bara	Company	Ovinington / Licongeo	Company HO Country
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		1515: E1515: Lu-177 Dotatate: Lutate: Lutathera:	before acquisiton (BioSynthema before the acquisition)) for the			Cancer, pancreatic, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
		lutetium (177Lu) oxodotreotide. Fuiifilm: lutetium Lu 177	treatment of metastatic gastro-entero-pancreatic			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
		dotatate	neuroendocrine tumours (GEP-NETs) (Press release, AAA, 18			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			May 2011,			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			http://www.adacap.com/files/files_stampadwl/00022.doc;			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			Company Web Page, AAA, 25 Jan 2018.			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			http://www.adacap.com/press-room/: Company presentation, 1			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			Feb 2018, Fujifilm, Slide 16,			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			https://www.fujifilmholdings.com/en/pdf/investors/other/ff prese			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			ntation_201802_001.pdf; Company pipeline, Fujifilm, May 2019			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			& 30 Mar 2021, http://fftc.fujifilm.co.jp/en/di/pipeline/index.html;			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			4th Qtr res, Novartis, 26 Jan 2021, Slide 56,			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			https://www.novartis.com/sites/www.novartis.com/files/q4-2020-			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			investor-presentation.pdf). It is also under development for			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			extensive-stage small cell lung cancer (ClinicalTrials.gov, 2 Dec			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			2021 & 17 Dec 2021,			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			https://clinicaltrials.gov/ct2/show/NCT05142696). It is also under			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			development for glioblastoma (ClinicalTrials.gov, 16 May 2022,			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
			https://clinicaltrials.gov/ct2/show/NCT05109728).			Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
						Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
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						Cancer, gastrointestinal, neuroendocrine	Anticancer	Rare	Novartis	Originator	Switzerland
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122827	7 3BP-227	177Lu-3BP-227: 177Lu-IPN01087: 3BP-227: 3BP227:	3BP-227 is a radio nuclear pentide based therapostic targeting	No Development Reported	Ceased	Cancer hone	Anticancer	Bare	3B Pharmaceuticals	Originator	Germany
TEEOE/	001 227	IPN 01087: IPN 01087A: IPN 1087: IPN-01087: IPN-	neurotensin recentor.1 which was under development by 3B	no bevelopment reported	Goulded	Cancer bone	Anticancer	Bare	3B Pharmaceuticals	Originator	Germany
		01087A: IPN-1087: IPN01087: IPN01087A: IPN1087	Pharmaceuticals for the treatment of nancreatic cancer			Cancer hone	Anticancer	Rare	Insen	Licensee	France
			(Company pipeline 3B Pharmaceuticals 23 Feb 2016			Cancer bone	Anticancer	Bare	Insen	Licensee	France
			http://www.3b-pharma.com/2_pipeline.php: Company Web			Cancer, brain	Anticancer	raio	3B Pharmaceuticals	Originator	Germany
			Page 3B Pharmaceuticals 23 Feb 2016, http://www.3b-			Cancer, brain	Anticancer		Insen	Licensee	France
			pharma.com/2_overview.php). It was previously developed for			Cancer, colorectal	Anticancer		3B Pharmaceuticals	Originator	Germany
			small-cell lung cancer (Company pipeline, Ipsen, 15 Apr 2017.			Cancer, colorectal	Anticancer		3B Pharmaceuticals	Originator	Germany
			https://www.ipsen.com/research-development/pipeline/:			Cancer, colorectal	Anticancer		Ipsen	Licensee	France
			Company pipeline, 3B Pharmaceuticals, 21 Sep 2017.			Cancer, colorectal	Anticancer		lpsen	Licensee	France
			http://www.3b-pharma.com/2_pipeline.php). It had potential in			Cancer, gastrointestinal, stomach	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
			glioblastoma multiforme (Company presentation, Ipsen, 27 May			Cancer, gastrointestinal, stomach	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
			2019. Slide 111.			Cancer, gastrointestinal, stomach	Anticancer	Rare	Ipsen	Licensee	France
			https://www.ipsen.com/websites/lpsen_Online/wp-			Cancer, gastrointestinal, stomach	Anticancer	Rare	Ipsen	Licensee	France
			content/uploads/2019/05/15113433/lpsen-Investor-Day-			Cancer, head and neck	Anticancer		3B Pharmaceuticals	Originator	Germany
			20191.pdf). It was also under development for melanoma			Cancer, head and neck	Anticancer		3B Pharmaceuticals	Originator	Germany
			(Company pipeline, 3B Pharmaceuticals, 8 Jul 2020, https://3b-			Cancer, head and neck	Anticancer		Ipsen	Licensee	France
			pharma.com/targeted-radiotherapy/pipeline/pipeline-chart/). It			Cancer, head and neck	Anticancer		lpsen	Licensee	France
			was previously under development for solid cancer, gastric			Cancer, lung, small cell	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
			cancer, squamous cell carcinoma of the head and neck and			Cancer, lung, small cell	Anticancer	Rare	Ipsen	Licensee	France
			bone cancer (Company presentation, Ipsen, 27 Jul 2018, Slide			Cancer, melanoma	Anticancer		3B Pharmaceuticals	Originator	Germany
			9, https://www.ipsen.com/websites/IPSENCOM-PROD/wp-			Cancer, pancreatic	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
			content/uploads/2018/07/26134036/H1-2018-Presentation-			Cancer, pancreatic	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
			FINAL.pdf; ClinicalTrials.gov, 23 May 2018 & 7 Jun 2021,			Cancer, pancreatic	Anticancer	Rare	Ipsen	Licensee	France
			https://clinicaltrials.gov/ct2/show/NCT03525392).			Cancer, pancreatic	Anticancer	Rare	Ipsen	Licensee	France
	1					Cancer, sarcoma, Ewing's	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
						Cancer, sarcoma, Ewing's	Anticancer	Rare	3B Pharmaceuticals	Originator	Germany
						Cancer, sarcoma, Ewing's	Anticancer	Rare	Ipsen	Licensee	France
						Cancer, sarcoma, Ewing's	Anticancer	Rare	Ipsen	Licensee	France
						Cancer, solid, unspecified	Anticancer		3B Pharmaceuticals	Originator	Germany
						Cancer, solid, unspecified	Anticancer		3B Pharmaceuticals	Originator	Germany
215126	3 3rd generation AR N-terminal	3rd generation AR N-terminal domain inhibitor. Essa	Essa Pharma is developing a 3rd generation small molecule	Preclinical	Active	Cancer, prostate	Anticancer		Essa Pharma	Originator	Canada
210120	domain inhibitor. Essa Pharma	Pharma: prostate cancer therapy. Essa Pharma	inhibitor of the androgen recentor (AR) N-terminal domain for	1 TO GALLOUT	10010	current producto	, industriout		Lood Friding	onginator	Ganada
			the treatment of prostate cancer (Company pipeline, ESSA								
			Pharma 31 May 2022, https://www.essapharma.com/product-								
			candidates/pipeline/; Company Web Page, ESSA Pharma 31								
			May 2022, https://www.essapharma.com/science/androgen-								
			receptor-pathway/).								
						At your life seconds	0			0.1.1	110.4
113809	4D-110	4D 110; 4D-110; 4D-R 100; 4D-R100; 4D110; 4DR100;	4D-110 (RG-6247; 4D-R100) is AAV-mediated retinal gene	Phase II Clinical Trial	Active	Choroideremia	Sensory	Rare	4D Molecular Therapeutics	Originator	USA
	1	optnamological gene therapy, 4D Molecular	therapy, under development by 4D Molecular Therapeutics for			Choroideremia	Sensory	Rare	Astellas Pharma	Licensee	Japan
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	1		choroideremia (Company Web Page, 4D, 26 May 2015;			Chorologieremia	Sensory	rkare	Roche	Cicensee	Switzenand
	1		Company pipeline; 4D, 7 May 2018 & 18 Jun 2022,			Ocular disorder, unspecified	Sensory		Packs	Unginator	USA
	1		https://womoieculartherapeutics.com/product-pipeline/pipeline-			ocular disorder, unspecified	Sensory	1	Nuche	Licensee	owizenand
	1	I	overview; Company pipeline, Roche, 23 Jul 2020,	I	I	1	I	1	1	1 ,	

|| The Progression of PTRS

Ancient History





- Small data sets
- Simple homegrown analytics

Yesterday's news





CS

Tufts Center for the Study of Drug Development TUFTS UNIVERSITY

- Larger, curated data sets (Dimasi, KMR, others)
- Proprietary analytics for fee or publication

Today / Tomorrow

- $(\mathbf{r}, \mathbf{r}, \mathbf{r$
- Large, public cloud-based data
- Server-based analytics that can handle large data sets
- Natural language processing / Al
- Shared code via git hub



In-House Algorithm Aligns with Literature Values





| || PTRS Over Time

POS going up over time





How Can Clinical Trial Data be Used in Research

- Clinical trial data can be filtered to show drugs that have failed for some reason
 - Can you succeed where someone else failed because you have a safer, more potent technology?
 - Alnylam's platform is more specific and potent than many antibodies or small molecules
- By filtering on preclinical data, can you be a fast follower?
 - Companies like EQRx and Checkpoint Therapeutics have used fast following to proliferate while limiting clinical trial costs
 - Being first in class or first in any area is always harder (there are more hurdles to clear)
- By looking at approvals, you can identify drug targets that are not worth going after due to competition issues (how soon will you be competing with generics?)





Other Business Implications

- Benchmarking comparing our performance versus others
- Identifying outlier performance and understanding drivers
- This can help inform the organization where we need to be more efficient and where we have an edge
 - This can help inform the organization where we need to be more efficient and where we have an edge
 - This can help us show external parties why Alnylam is a company you want to be associated with
- Specific areas of relevance:
 - Success rates for specific drug MoAs, disease areas, modalities, etc.
 - Cycle times (i.e., will programs be more or less expensive?)





